



SOUTH ADAMS COUNTY FIRE PROTECTION DISTRICT

2022 FINANCIAL AND ADOPTED BUDGET PACKET





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SOUTH ADAMS COUNTY FIRE PROTECTION DISTRICT



Board of Directors



Alex Fairfield, Board President



Sam Gillan, Vice President



Ernie Anderson, Treasurer



Craig Machuga, Secretary



Debra Bullock, Director



SOUTH ADAMS COUNTY FIRE PROTECTION DISTRICT

Chief Staff



Kevin Vincel, Fire Chief



Bobby Noel, Operations Chief



Ken Koger, Admin Support Chief



Randall Weigum, Fire Marshal



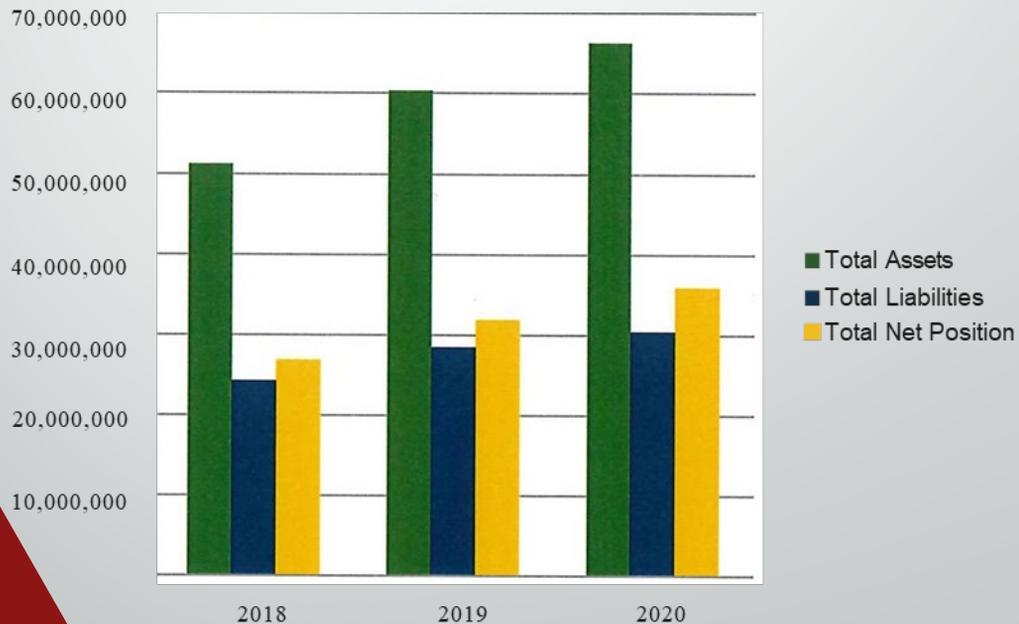
Hunter Hackbarth, Training Chief



STATEMENT OF NET POSITION ANALYSIS

The following table and graph shows the District's statement of net position for 2018, 2019, and 2020.

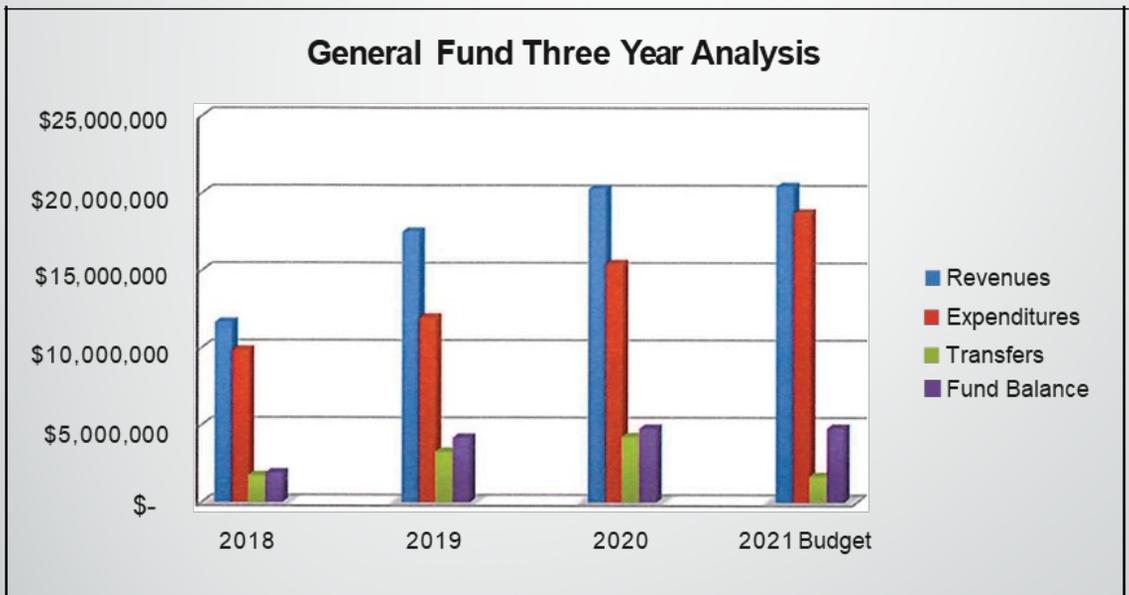
	2018	2019	2020
Assets:			
Current & Other Assets			
Capital Assets	\$27,075,897	\$36,311,901	\$41,136,284
Total Assets	\$51,256,971	\$60,398,810	\$66,427,954
Liabilities:			
Long-Term Liabilities Outstanding	\$7,001,728	\$8,719,123	\$8,139,788
Other Liabilities	\$17,310,535	\$19,771,435	\$22,360,979
Total Liabilities	\$24,312,263	\$28,490,558	\$30,500,767
Net Position:			
Invested in Capital Assets	\$17,590,849	\$18,155,299	\$19,442,899
Restricted	\$442,689	---	\$608,600
Unrestricted	\$8,911,170	\$13,752,953	\$15,875,688
Total Net Position	\$26,944,708	\$31,908,252	\$35,927,187





GENERAL FUND THREE YEAR ANALYSIS

The following graph shows the District's trend analysis of the fund balance in the General Fund in relation to the annual revenues and expenditures for the fund. The 2021 General Fund annual budget for expenditures is \$18,724,471. Therefore, the December 31, 2020 fund balance of \$4,792,878 represents approximately twenty-six (26) percent of the 2021 General Fund annual expenditure budget.



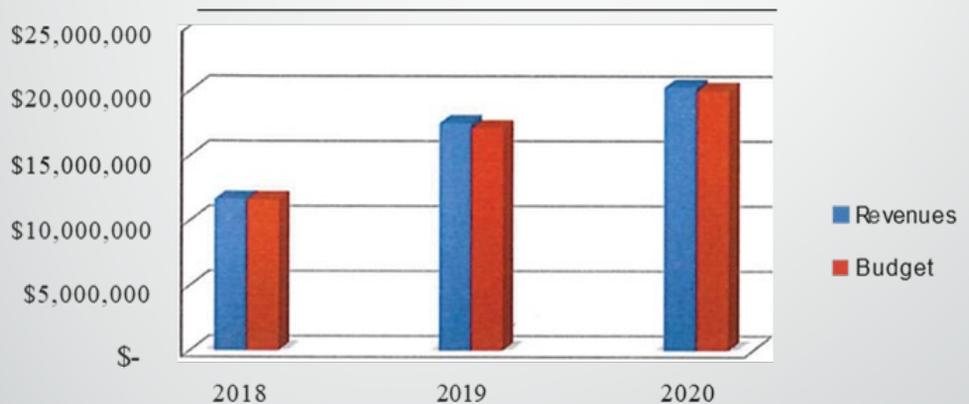


GENERAL FUND THREE YEAR REVENUE ANALYSIS

The following graphs provide trend analyses of the District's General Fund revenue, actual and budget, and the related General Fund mill levy and assessed valuations. The 2021 General Fund budget for total revenues is \$20,450,255, which includes general property tax revenues of \$18,536,111 (based on an assessed valuation of approximately \$1,284,075,290 and a mill levy of 14.750).

	2018	2019	2020
Revenues	\$11,659,744	\$17,511,629	\$20,284,704
Budget	\$11,629,603	\$17,115,450	\$20,030,126
Gen. Fund Mill Levy	9.900	14.750	14.750

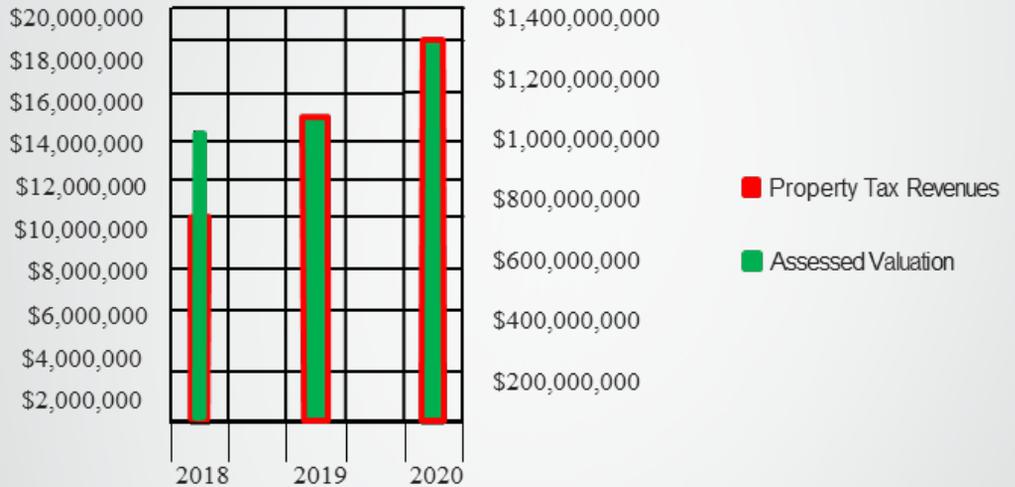
General Fund Three Year Revenue Analysis





GENERAL FUND THREE YEAR REVENUE ANALYSIS CONTINUED

General Fund Assessed Valuation Three Year Analysis



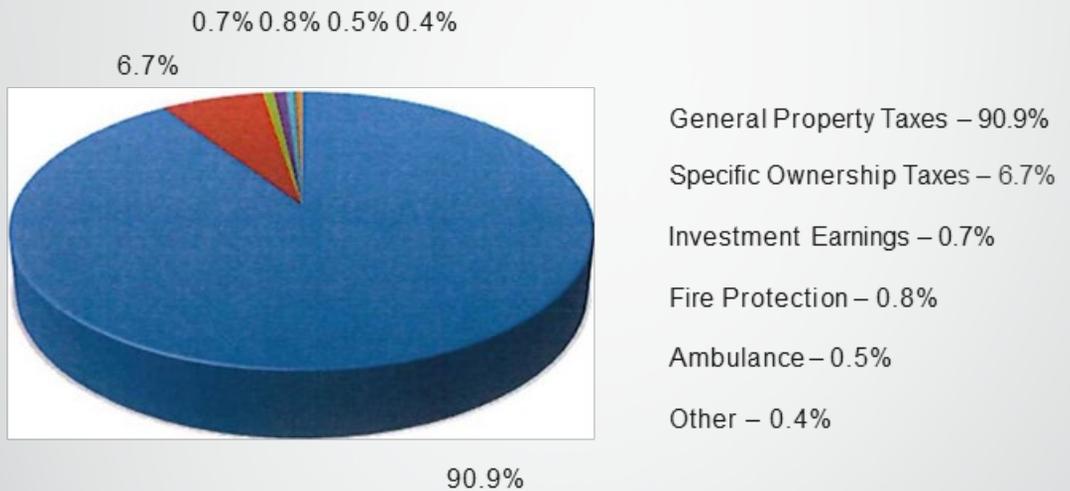
	2018	2019	2020
Assessed Valuation	\$ 1,031,977,120	\$ 1,062,990,580	\$ 1,266,075,970
Property Tax Revenues	\$10,266,924	\$15,623,670	\$18,392,398
General Fund Mill Levy	9.900	14.750	14.750



ANALYSIS OF REVENUES FOR 2020 AND 2019

The following tables and graphs show revenues by category for the general fund for the 2020 and 2019 fiscal years.

2020 Revenue Percentages by Revenue Type

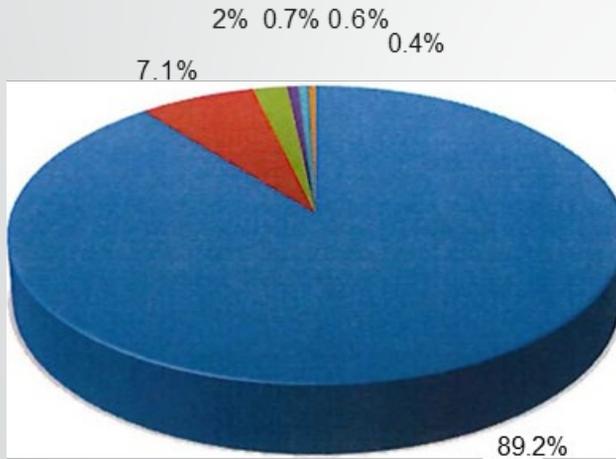


Type	Amount
General Property Taxes	\$18,392,398
Specific Ownership Taxes	\$1,376,962
Investment Earnings	\$144,971
Fire Protection	\$174,138
Ambulance	\$114,690
Other	\$81,545



ANALYSIS OF REVENUES FOR 2020 AND 2019 CONTINUED

2019 Revenue Percentages by Revenue Type



- General Property Taxes – 89.2%
- Specific Ownership Taxes – 7.1%
- Investment Earnings – 2%
- Fire Protection – 0.7%
- Ambulance – 0.6%
- Other – 0.4%

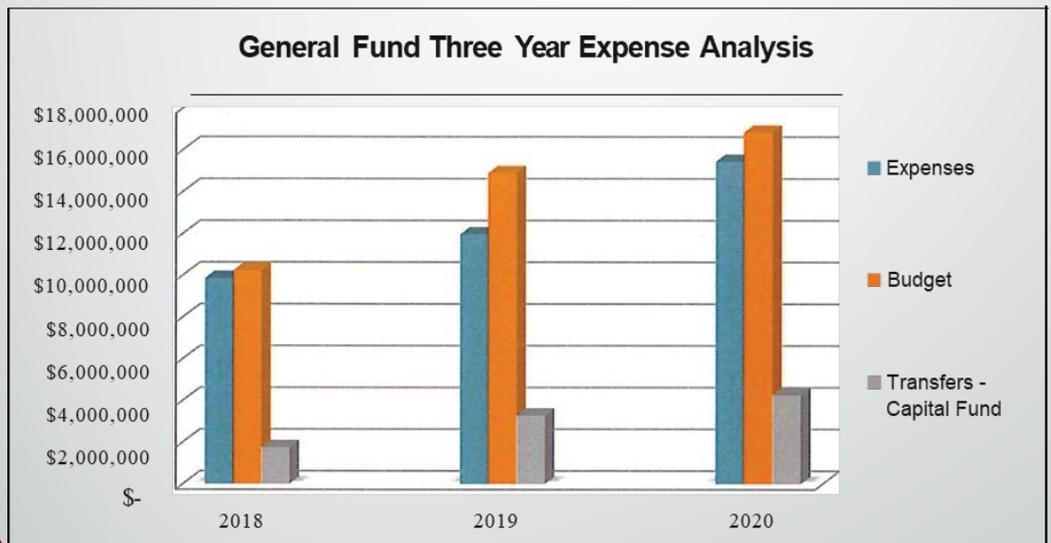
Type	Amount
General Property Taxes	\$15,623,670
Specific Ownership Taxes	\$1,239,072
Investment Earnings	\$352,965
Fire Protection	\$122,961
Ambulance	\$104,643
Other	\$69,296



GENERAL FUND THREE-YEAR EXPENSE ANALYSIS

The following graphs provide trend analysis of the District's General Fund expenditures, actual and budget, and the actual amount of capital expenditures included in the total General Fund expenditures. As you can see, transfers to the Capital Fund from the General Fund for the 2018, 2019, and 2020 fiscal years were significant in total and in proportion to the total expenditures.

	2018	2019	2020
Expenses	\$9,858,232	\$11,959,399	\$15,437,919
Budget	\$10,221,310	\$14,884,742	\$16,827,701
Transfers - Capital Fund	\$1,750,000	\$3,278,552	\$4,257,029

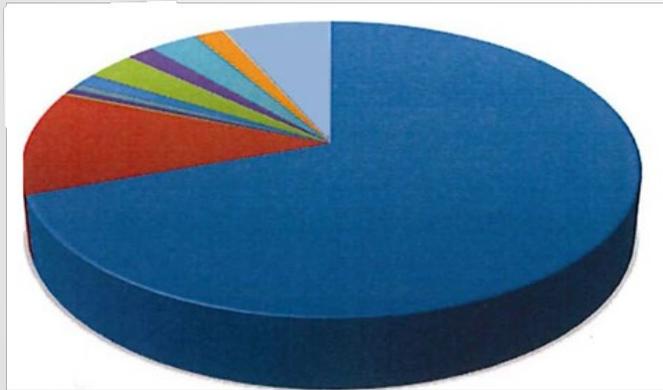




ANALYSIS OF EXPENDITURES FOR 2020 AND 2019

The following tables and graphs show expenditures by category for the general fund for the 2020 and 2019 fiscal years.

2019 Expense Percentages by Expense Type



- Salaries & Benefits – 69.4%
- General Expenses – 11.4%
- Fire Prevention – 0.1%
- Contribution -Vol. Pen. – 0.7%
- Contribution - Old Hire Pen. – 0.4%
- Radio Maintenance – 0.1%
- Vehicle Maintenance – 1.5%
- Equipment Maintenance – 0%
- Equipment & Supplies – 3%
- Building Maintenance – 1.8%
- Insurance – 3%
- Training – 1.8%
- Debt Service – 6.8%

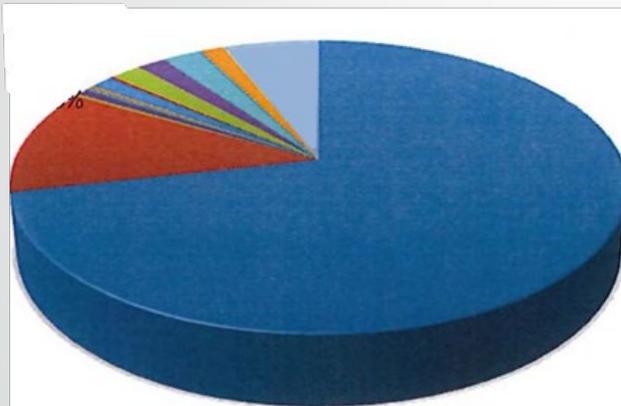
Type	Amount
Salaries & Benefits	\$8,304,406
General Expenses	\$1,357,628
Fire Prevention	\$22,671
Contribution-Vol. Pen.	\$78,340
Contribution-OldHire Pension	\$50,000
Radio Maintenance	\$12,841
Vehicle Maintenance	\$176,650
Equipment Maintenance	\$6,476
Equipment & Supplies	\$354,472
Building Maintenance	\$212,659
Insurance	\$361,404
Training	\$213,796
Debt Service	\$808,056



ANALYSIS OF EXPENDITURES FOR 2020 AND 2019 CONTINUED

The following tables and graphs show expenditures by category for the general fund for the 2020 and 2019 fiscal years.

2020 Expense Percentages by Expense Type



- Salaries & Benefits – 71.3%
- General Expenses – 11.7%
- Fire Prevention – 0.2%
- Contribution-Vol. Pen. – 0.8%
- Contribution -Old Hire Pen. – 0.3%
- Radio Maintenance – 0.3%
- Vehicle Maintenance – 1.5%
- Equipment Maintenance – 0.2%
- Equipment & Supplies – 1.9%
- Building Maintenance – 1.8%
- Insurance – 2.5%
- Training – 1.5%
- Debt Service – 6%

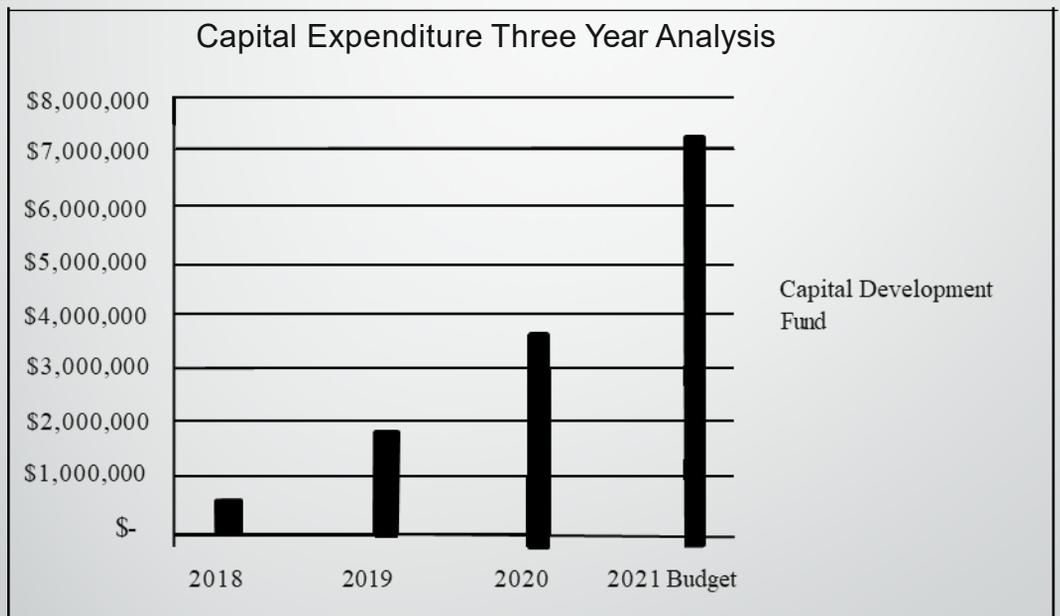
Type	Amount
Salaries & Benefits	\$11,007,644
General Expenses	\$1,811,883
Fire Prevention	\$35,432
Contribution-Vol. Pen.	\$115,126
Contribution-Old Hire Pen.	\$48,000
Radio Maintenance	\$43,786
Vehicle Maintenance	\$225,089
Equipment Maintenance	\$38,196
Equipment & Supplies	\$296,246
Building Maintenance	\$284,961
Insurance	\$378,377
Training	\$228,329
Debt Service	\$924,850



CAPITAL EXPENDITURES - ALL FUNDS

As you can see in the following graph analysis, the capital expenditures for the last three fiscal years have been substantial, on average. In these years, total capital expenditures were significant primarily due to station construction and renovation, and apparatus purchases.

	2018	2019	2020	2021 Budget
Capital Fund	\$563,506	\$1,858,054	\$3,633,364	\$7,386,804

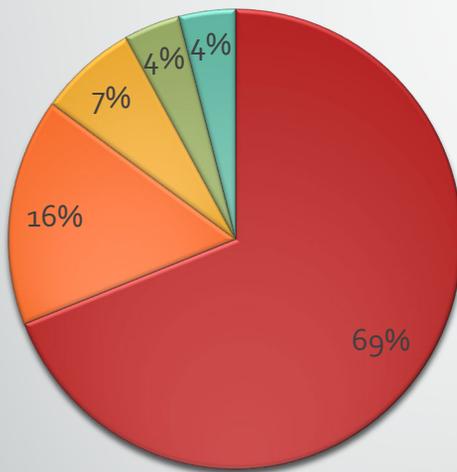




2021 GENERAL FUND OVERVIEW

Our Budget funds a level of service that provides 24 hours a day, 7 days a week coverage from 5 strategically located fire stations staffed by full time firefighters and supplemented by volunteer firefighters. Our fire department was rated by the Insurance Services Office (ISO) in November 2017 as a Class 2-one of the best ratings available. This enables us to return value to the taxpayers.

2021 Operating Budget: \$18,552,971



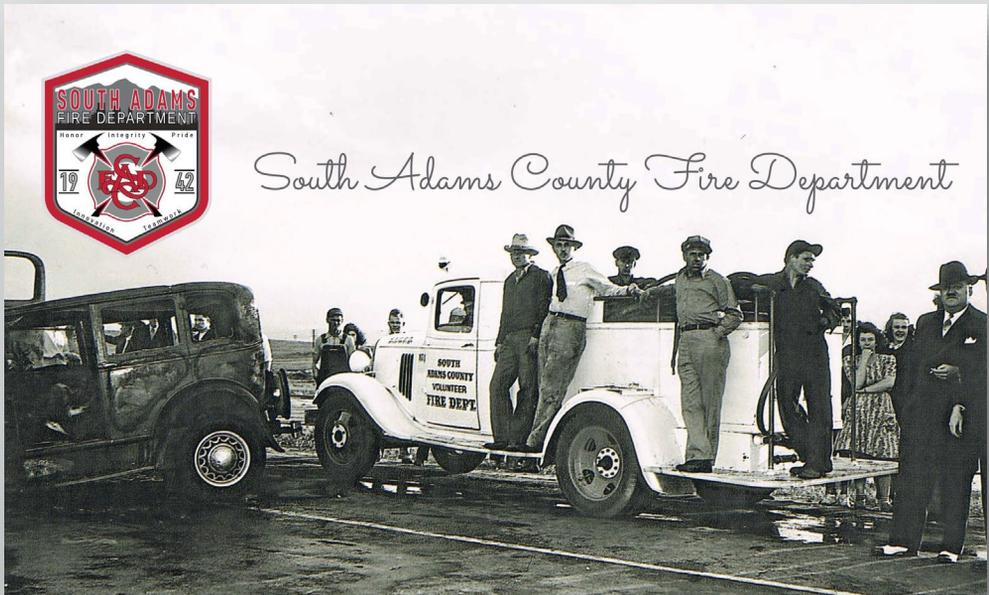
- Salaries and Benefits
- Operations Expenses
- Debt Service
- Other General Expenses
- Insurance



BUDGET MESSAGE

South Adams County Fire Protection District is a quasi-municipal corporation organized and operated pursuant to provisions set forth in the Colorado Special District Act. The District was established to provide fire protection for constituents of the District.

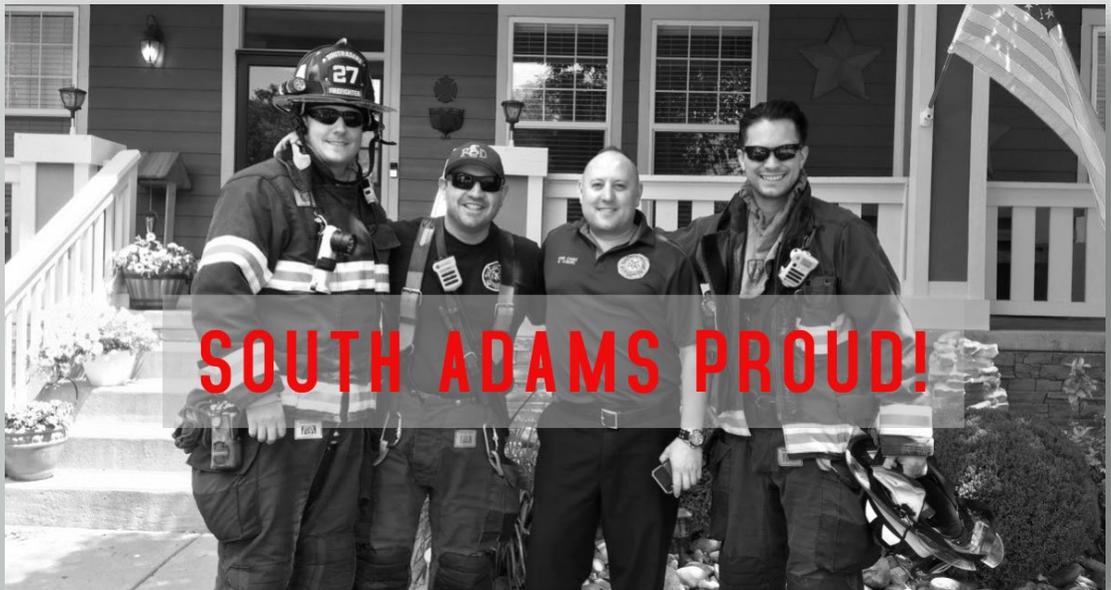
The Following budget is prepared on the modified accrual basis of accounting, which is consistent with the basis of accounting used in presenting the District's financial statements.





BUDGET STRATEGY

The District's Basic obligations are to provide fire protection services to the constituents within the District's service area. The District's strategy in preparing the 2022 budget is to levy an operating mill levy to pay for the costs of providing said service in an economically responsible way.





2022 ADOPTED BUDGET: CAPITAL FUND REVENUES

CAPITAL FUND	
REVENUES & OTHER SOURCES OF FUNDS	
PROCEEDS FROM FINANCING	2,500,000
SALE OF ASSETS	-
GRANT INCOME	-
TRANSFER FROM GENERAL FUND	2,850,000
TRANSFER FROM IMPACT FUND	800,000
TOTAL REVENUES	6,150,000





2022 ADOPTED BUDGET: CAPITAL EXPENSES

CAPITAL EXPENDITURES		
APPARATUS - OPERATIONS	300,000	5.2%
VEHICLES - STAFF	110,000	1.9%
APPARATUS EQ - OPERATIONS	-	0.0%
VEHICLE EQ - STAGF	-	0.0%
SCBA (BREATHING EQUIPMENT)	90,000	1.6%
MISC. EQUIP.	150,000	2.6%
RADIO/COMMUNICATIONS EQ	25,000	0.4%
GENERAL STATION IMPROVEMENTS	260,000	4.5%
ASSOCIATION BUILDING	-	0.0%
STAT. #1 IMPROVEMENTS	2,500,000	43.3%
STAT. #2 IMPROVEMENTS	-	0.0%
STAT. #3 IMPROVEMENTS	50,000	0.9%
STAT. #4 REMOD / MAINT SHOP	-	0.0%
STAT. #5 IMPROVEMENTS	400,000	6.9%
STAT. #6 IMPROVEMENTS	115,000	2.0%
STAT. #7 IMPROVEMENTS	-	0.0%
STAT. #7 LAND	-	0.0%
STAT. #8 IMPROVEMENTS	50,000	0.9%
STAT. #9	10,000	0.2%





2022 ADOPTED BUDGET: CAPITAL EXPENSES CONTINUED

PURCHASE - TRAINING CENTER	-	0.0%
NORTH AREA TRAINING ACADEMY	-	0.0%
TRAINING CENTER FULTON ST.	1,000,000	17.3%
FLEET MAINTENANCE FACILITY	150,000	2.6%
HEADQUARTERS BLDG	-	0.0%
HEADQUARTERS FF&E	-	0.0%
EXHAUST SYSTEMS	-	0.0%
BUNKER GEAR	220,000	3.8%
BUNKER GEAR WASHER	-	0.0%
EXTRACATION EQUIPMENT	-	0.0%
BUILDING MAINTENANCE PROGRAMS.	-	0.0%
KNOX BOX	25,000	0.4%
OTHER CAPITAL	75,000	1.3%
ACCOUNTING SOFTWARE	-	0.0%
EMS EQUIPMENT	150,000	2.6%
IT	85,000	1.5%
PR Cart	15,000	0.3%
COST OF DEBT ISSUANCE	-	0.0%
TOTAL CAPITAL EXPENDITURES	5,780,000	100.0%
CHANGE IN FUND BALANCE	370,000	
BEGINNING FUND BALANCE	7,665,646	
ENDING FUND BALANCE	8,035,646	





2022 ADOPTED BUDGET: IMPACT FEE FUND

IMPACT FEE FUND		
REVENUES & OTHER SOURCES OF FUNDS		
IMPACT FEES	350,000	100.0%
TOTAL REVENUES	350,000	100.0%
CAPITAL EXPENDITURES (transfers to Capital Fund)		
TRANSFER TO CAPITAL FUND	800,000	0.0%
TOTAL IMPACT FEE EXPENDITURES	800,000	0.0%
CHANGE IN FUND BALANCE	(450,000)	
BEGINNING FUND BALANCE	1,313,958	
ENDING FUND BALANCE	863,958	
COMPONENTS OF IMPACT FUND BALANCE:		
Restricted - Impact Fund Capital	863,958	
TOTAL ENDING FUND BALANCE	863,958	





2022 ADOPTED BUDGET: GENERAL FUND REVENUES

GENERAL FUND DETAIL		
REVENUES		
REAL ESTATE TAX LEVIED	22,039,849	93.1%
INTERGOVERNMENTAL AGRMNT TRNSFRS	(352,638)	-1.5%
ABATEMENTS	(94,000)	-0.4%
SPECIFIC OWNERSHIP TAX	1,537,000	6.5%
INT/PENALTY/DELINQ TAX	14,000	0.1%
INTEREST INCOME	150,000	0.6%
USPS SERVICE AGREEMENT	-	0.0%
VERIZON LEASE AGREEMENT	15,697	0.1%
MISCELLANOUS INCOME	10,204	0.0%
PLAN REVIEW FEES	80,000	0.3%
RESCUE BILLING	40,000	0.2%
AMBULANCE LEASE REVENUE	34,400	0.1%
AMBULANCE SERVICE AGREEMENT	50,000	0.2%
CONTRACT FLEET SERVICE	60,000	0.3%
URA TIF - DSGP	80,000	0.3%
TOTAL REVENUES	23,664,512	100.0%





2022 ADOPTED BUDGET: GENERAL FUND EXPENSES

COMMUNICATIONS MAINTENANCE		
ADCOM ASSESSMENT	617,760	89.2%
CAD MAINTENANCE FEE	22,000	3.2%
CONTRACT MAINTENANCE	28,000	4.0%
RADIO PARTS & Equipment R&M	15,000	2.2%
COMMUNICATIONS EQUIPMENT	10,000	1.4%
TOTAL RADIO MAINTENANCE	692,760	100.0%
VEHICLE MAINTENANCE		
VEHICLE MAINT	133,000	26.1%
CONTRACT MAINTENANCE	150,000	29.4%
GAS & OIL DISTRICT	100,000	19.6%
SHOP SUPPLIES	10,000	2.0%
TOOLS & EQUIPMENT	23,000	4.5%
AERIAL LADDERS / MAINT. TESTING	10,000	2.0%
TRAINING/CONF/SCHOOLS	17,000	3.3%
MEMBERSHIP / CERTS	7,000	1.4%
UNIFORMS - VEH MAINT	-	0.0%
FLEET SOFTWARE	25,000	4.9%
INSURANCE DEDUCTIBLES	25,000	4.9%
INCIDENTALS	10,000	2.0%
TOTAL VEHICLE MAINTENANCE	510,000	100.0%





2022 ADOPTED BUDGET: GENERAL FUND EXPENSES CONTINUED

EQUIPMENT & SUPPLIES		
EXTRICATION TOOLS/MAINT	6,500	1.1%
BUNKER GEAR REPAIRS	15,750	2.8%
UNIFORMS - OPERATIONS	78,750	13.8%
EMS SUPPLIES	40,000	7.0%
PANDEMIC EXPENSES	50,000	8.8%
FF EQ & SUPPLIES	100,000	17.5%
PERSONAL PROTECTIVE EQUIPMENT	123,600	21.7%
SCBA EQUIPMENT	21,000	3.7%
HAZ-MAT TEAM SUPPLIES	21,000	3.7%
FOAM	21,000	3.7%
RESCUE TEAM SUPPLIES	10,000	1.8%
WILDLAND TEAM SUPPLIES	10,000	1.8%
HOSE AND NOZZLES	39,000	6.8%
STATION # 2 EQUIPMENT/SUPPLIES	3,675	0.6%
STATION # 4 EQUIPMENT/SUPPLIES	3,675	0.6%
STATION # 6 EQUIPMENT/SUPPLIES	3,675	0.6%
STATION # 7 EQUIPMENT/SUPPLIES	3,675	0.6%
STATION # 8 EQUIPMENT/SUPPLIES	3,675	0.6%
GROUND LADDER R&M	12,600	2.2%
HONOR GUARD	3,150	0.6%
APPARATUS COMMITTEE	-	0.0%
TOTAL EQUIPMENT/SUPPLIES	570,725	100.0%





2022 ADOPTED BUDGET: GENERAL FUND EXPENSES CONTINUED

BUILDING MAINTENANCE		
COMPRESSOR MAINTENANCE	11,141	3.9%
AIR PACK MAINTENANCE	11,550	4.0%
EXTINGUISHER MAINT/TEST	5,576	1.9%
BUILDING & STATION MAINTENANCE	63,000	21.8%
STATION # 2	-	0.0%
STATION # 3	-	0.0%
STATION # 4	-	0.0%
STATION # 5	-	0.0%
STATION # 6	-	0.0%
STATION # 7	-	0.0%
STATION # 8	-	0.0%
STATION GROUNDS MAINT.	75,000	26.0%
APPLIANCE REPAIR & REPLACEMENT	15,000	5.2%
JANITORIAL SUPPLIES	7,000	2.4%
TOOLS & EQUIPMENT	4,000	1.4%
HVAC CLEANING	42,000	14.5%
TRAINING/CONF/SCHOOLS	3,000	1.0%
OTHER BUILDING MAINTENANCE	51,450	17.8%
TOTAL BUILDING MAINTENANCE	288,717	100.0%





2022 ADOPTED BUDGET: GENERAL FUND EXPENSES CONTINUED

UTILITIES		
UTILITIES-STATION #1	9,765	3.1%
UTILITIES- STATION # 2	18,585	6.0%
UTILITIES- STATION # 3	7,140	2.3%
UTILITIES- STATION # 4	18,795	6.1%
UTILITIES - STATION #5	20,685	6.7%
UTILITIES-STATION #6	18,585	6.0%
UTILITIES STATION #7	18,585	6.0%
UTILITIES STATION #8	30,660	9.9%
UTILITIES - TRAINING CENTER	50,000	16.1%
UTILITIES - HQ BLDG	50,000	16.1%
UTILITIES - ASSOCIATION BUILDING	10,000	3.2%
UTILITIES VEH MAINT	27,510	8.9%
TRASH REMOVAL (All Stations)	30,000	9.7%
TOTAL UTILITIES	310,310	100.0%
INSURANCE		
CASUALTY/LIAB/VEH/BLD	160,000	21.3%
DEDUCTIBLE & INCIDENTALS	32,000	4.3%
WORKERS' COMPENSATION	425,000	56.6%
WORKERS' COMP DEDUCTIBLES	41,000	5.5%
COLORADO UNEMPLOYMENT TAX	31,000	4.1%
SHORT TERM DISABILITY	47,000	6.3%
OTHER INSURANCE	15,000	2.0%
TOTAL INSURANCE	751,000	100.0%





2022 ADOPTED BUDGET: GENERAL FUND EXPENSES CONTINUED

OPERATIONS TRAINING		
FF CERT EXPENSES	30,000	6.6%
EDUCATION DUES/PUBLICATIONS	2,625	0.6%
CERTIFICATION RENEWALS	5,000	1.1%
TRAINING/CONF/SCHOOLS	84,000	18.4%
SAFETY	10,000	2.2%
OFFICE SUPPLIES	5,250	1.1%
TRAINING MANUALS	8,000	1.7%
TRAINING EQUIPMENT	100,000	21.9%
TRAINING REFRESHMENTS	7,350	1.6%
TUITION REIMBURSEMENT	85,000	18.6%
PEER FITNESS/WELLNESS	100,000	21.9%
TRAINING SOFTWARE	20,000	4.4%
TOTAL TRAINING	457,225	100.0%





2022 ADOPTED BUDGET: GENERAL FUND EXPENSES CONTINUED

PAYROLL- ADMIN & FIRE PREVENTION		
GENERAL ADMIN SALARIES	2,350,000	71.5%
ADMIN EXTRA HOURS WORKED	5,000	0.2%
FP EXTRA HOURS WORKED	15,000	0.5%
GENERAL ADMIN PENSION EXP	211,500	6.4%
GENERAL ADMIN MEDICAL INS.	401,250	12.2%
GENERAL ADMIN MEDICARE	34,365	1.0%
GENERAL ADMIN D&D INS.	70,500	2.1%
HRA ADMIN	24,500	0.7%
FP TRAINING/CONF/SCHOOLS	27,000	0.8%
ADMIN TRAINING/CONF/SCHOOLS	38,260	1.2%
FP SUPPLIES	17,000	0.5%
FP LIFE SAFETY EDUCATION	10,500	0.3%
FP FIRE INVESTIGATIVE EQ.	9,500	0.3%
FP DUES & MEMBERSHIPS	6,500	0.2%
PLAN REVIEW AND CONSULTING	20,000	0.6%
FP OTHER	420	0.0%
CONTRACT LABOR	25,000	0.8%
FP SOFTWARE	20,000	0.6%
TOTAL ADMIN & FIRE PREVENTION	3,286,295	100.0%





2022 ADOPTED BUDGET: GENERAL FUND EXPENSES CONTINUED

OPERATIONS PAYROLL (FF, BM, VM)		
VOLUNTEER PROGRAM	15,750	0.1%
SALARIES (FF,BM,VM)	7,630,000	67.9%
OPS EXTRA HOURS WORKED (EHW)	550,000	4.9%
TRAINING EXTRA HOURS WORKED	150,000	1.3%
VM EXTRA HOURS WORKED	40,000	0.4%
HOLIDAY	130,000	1.2%
STEP UPGRADE PAY	125,000	1.1%
PENSION EXPENSE	686,700	6.1%
MEDICAL INS	1,397,903	12.4%
MEDICARE	125,063	1.1%
HRA OPERATIONS	77,300	0.7%
DEATH & DISABILITY	228,900	2.0%
BOARD MEMBER COMP	12,000	0.1%
SOCIAL SECURITY & MEDICARE BOARD	1,000	0.0%
OPERATIONS SOFTWARE	70,000	0.6%
TOTAL OPERATIONS PAYROLL	11,239,616	100.0%
ACCOUNTING		
ACCOUNTING - CONTRACT	54,600	49.3%
ACCOUNTING SOFTWARE LICENSE	20,000	18.0%
AUDIT	16,800	15.2%
PAYROLL FEES	19,425	17.5%
TOTAL ACCOUNTING	110,825	100.0%





2022 ADOPTED BUDGET: GENERAL FUND EXPENSES CONTINUED

HUMAN RESOURCES		
HUMAN RESOURCES	12,000	25.0%
PEER SUPPORT	21,000	43.8%
HR SOFTWARE	15,000	31.3%
TOTAL HUMAN RESOURCES	48,000	100.0%
PUBLIC RELATIONS		
PR & SPECIAL EVENTS	52,500	100.0%
TOTAL PUBLIC RELATIONS	52,500	100.0%
INFORMATION TECHNOLOGY ("IT")		
SOFTWARE / LICENSES	150,000	48.4%
HARDWARE	50,000	16.1%
IT SERVICES	70,000	22.6%
INFORMATION TECHNOLOGY	-	0.0%
IT - TRAINING/CONF/SCHOOLS	15,000	4.8%
WEBSITE	25,000	8.1%
TOTAL IT	310,000	100.0%





2022 ADOPTED BUDGET: GENERAL FUND EXPENSES CONTINUED

OTHER GENERAL EXPENSES		
RENT STATION # 1	-	0.0%
ELECTIONS	70,000	7.7%
ATTORNEY FEES - REGULAR	107,000	11.8%
ATTORNEY FEES - SPECIAL PROJECTS	22,000	2.4%
BOARD CONFERENCE	15,000	1.7%
PROFESSIONAL SERVICES	60,000	6.6%
MEALS AND BUSINESS EXPENSES	13,200	1.5%
MISC. GENERAL EXPENSE	43,100	4.8%
TAX COLLECTION FEE	323,898	35.8%
BANK FEES	10,000	1.1%
TELEPHONES	50,000	5.5%
OFFICE SUPPLIES	22,000	2.4%
REORGANIZATION EXPENSES	-	0.0%
DEPARTMENT PHYSICALS	65,000	7.2%
DUES & MEMBERSHIPS	8,600	0.9%
ACCREDITATION EXPENSES	85,000	9.4%
SACFD ASSOCIATION	11,100	1.2%
TOTAL OTHER GENERAL	905,898	100.0%





2022 ADOPTED BUDGET: GENERAL FUND EXPENSES AND TRANSFERS

DEBT SERVICE		
INTEREST - HQ LEASE PURCHASE	91,011	5.3%
PRINCIPAL - HQ LEASE PURCHASE	401,000	23.5%
INTEREST - 2016 EQUIP LEASE PURC	6,466	0.4%
PRINCIPAL - 2016 EQUIP LEASE PURC	189,000	11.1%
INTEREST - 2017 EQUIP LEASE PURC	6,227	0.4%
PRINCIPAL - 2017 EQUIP LEASE PURC	114,359	6.7%
INTEREST - TRAINING CENTER	171,199	10.0%
PRINCIPAL - TRAINING CENTER	400,000	23.4%
INTEREST - STATION 1 REMODEL 10YR	69,300	4.1%
PRINCIPAL - STATION 1 REMODEL 10YR	140,000	8.2%
INTEREST - SCBA LEASE PURC 7YR TERM	12,550	0.7%
PRINCIPAL - SCBA LEASE PURC 7YR	77,440	4.5%
INTEREST - BUNKER GEAR LEASE PURC 7YR	2,600	0.2%
PRINCIPAL - BUNKER GEAR LEASE PUR 7YR	25,400	1.5%
TOTAL DEBT SERVICE	1,706,552	100.0%
TOTAL EXP BEFORE TRANSFERS	21,240,423	
NET REVENUE / (DEFICIT) BEFORE TRANSFERS	2,424,089	
INTERFUND TRANSFERS		
TRANSFER TO CAPITAL FUND	2,850,000	94.1%
TRFR TO OLD HIRE PENSION PLAN	51,500	1.7%
TRFR TO FPPA VOL PENSION PLAN	126,000	4.2%
TOTAL INTERFUND TRANSFERS	3,027,500	100.0%
CHANGE IN FUND BALANCE	(603,411)	
BEGINNING FUND BAL- GENERAL FUND	6,600,734	
ENDING FUND BAL- GENERAL FUND	5,997,323	

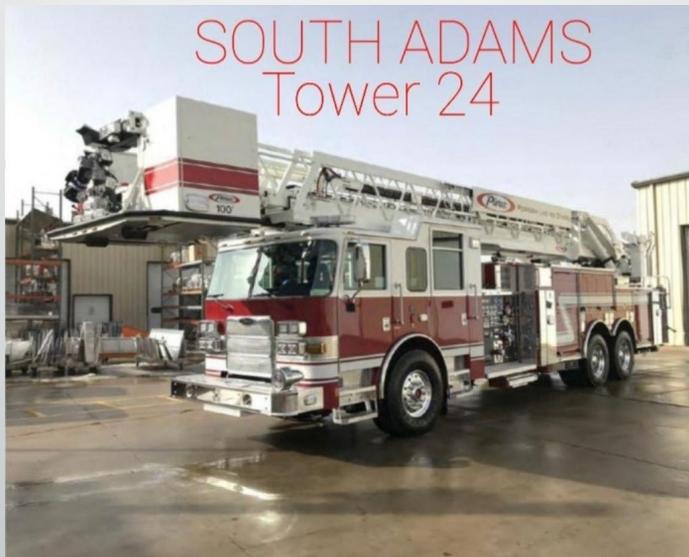




VEHICLE REPLACEMENT PLAN

Units scheduled for replacement	Budgeted cost
SB-43473 Tahoe B27	\$65,000.00
SB-45570 Tahoe	\$65,000.00
FY 2024 Total	\$130,000.00
SC-30313 Fire Marshal	\$85,000.00
FY 2025 Total	\$85,000.00
Engine (27)	\$1,000,000.00
BC truck	\$100,000.00
FY 2026 Total	\$1,100,000.00
Truck (T22)	\$1,400,000.00
SC-30312 Ops Chiefs	\$85,000.00
FY 2027 Total	\$1,485,000.00
SB-16999 M. Miller	\$65,000.00
SB-34596 Traning Chief	\$70,000.00
FY 2028 Total	\$135,000.00
Rescue	\$800,000.00
SB-36495 F-150	\$70,000.00
SB-36496 F-150	\$70,000.00
SQ-25101 Squad	\$60,000.00
FY 2029 Total	\$1,000,000.00

Truck (T28)	\$1,600,000.00
SC-28899 Fire Chief	\$100,000.00
FY 2030 Total	\$1,700,000.00
SB-98370 IT	\$55,000.00
SE-21214 (Engine) E-26	\$1,200,000.00
SC-53150 Support Chief	\$85,000.00
SB-52880	\$55,000.00
SB-63313	\$70,000.00
SB-63363	\$70,000.00
FY 2031 Total	\$1,535,000.00
Tower T24	\$2,000,000.00
SB-36498	\$70,000.00
FY 2034 Total	\$2,070,000.00
Engine E21	\$1,000,000.00
Rescue	\$800,000.00
FY 2035	\$1,800,000.00
SB-36202 Shop F150	\$70,000.00
FY 2036 Total	\$70,000.00
Engine	\$1,400,000.00
FY 2039 Total	\$1,400,000.00
Truck	\$1,600,000.00
FY 2043	\$1,600,000.00





COMMAND/ADMIN VEHICLE LIST

Command/ Admin Vehicles Unit #	Apparatus Type	year	Placed in Reserve Status	Replace Unit	Division
SC-28899 (Command) SACFPD	Ford Expedition	2020	Replace - No Reserve	2030	Fire Chief
SC-30312 (Automobiles/ SUV) SACFPD	Ford Explorer, Interceptor	2016	Replace - No Reserve	2027	Ops Chief
SC-53150 (Automobiles/ SUV)	Ford Explorer XLT	2020	Replace- No Reserve	2032	Support Chief
SC-30313 (Automobiles/ SUV)	Ford Explorer, Interceptor	2016	Replace - No Reserve	2025	Fire Marshal
SB-34596 (Pickups)	Ford F150	2017	Replace - No Reserve	2028	Training Chief
SC-95572 (Command) SACFPD	Ford F150	2018	Placed In Reserve 2026	2026	Battalion Chief
SB-52880 (Automobiles/ SUV) SACFPD	Ford Explorer	2017	Replace - No Reserve	2032	PR
SB-63313 (Automobiles/ SUV) SACFPD	Ford Explorer	2017	Replace - No Reserve	2032	S. Elliott
SB-63363 (Automobiles/ SUV) SACFPD	Ford Explorer	2017	Replace - No Reserve	2032	K. Koger
SB-36202 (Service)	Ford F-150	2019	Replace - No Reserve	2036	Shop
SB-98370 (Pickups)	Ford F150	2017	Replace - No Reserve	2032	Kellar
SB-36495 (Pickups) SACFPD	Ford F-150	2019	Replace - No Reserve	2029	Marrs



COMMAND/ADMIN VEHICLE LIST CONTINUED

SB-36498 (Pickups)	Ford F-150	2019	Replace - No Reserve	2034	Sara
SB-36496 (Pickups) SACFPD	Ford F-150	2019	Replace - No Reserve	2029	Ryan D
SB-84092 (Pickups) SACFPD	Ford F-150	2021	Replace - No Reserve	2037	Pervention
SF-41925 (Service) SACFPD	Ford F-550	2018	Replace - No Reserve	2040	Shop
SB-68331 (Automobiles/ SUV) SACFPD	Chevrolet, Impala	2014	Replace - No Reserve		Admin
SB-77028 (Automobiles/ SUV) SACFPD	Chevrolet, Impala	2014	Replace - No Reserve		Admin
SB-16999 (Automobiles/ SUV)	GMC Sliverado	2013	Replace - No Reserve	2028	Miles M
SB-00545 (Automobiles/ SUV) SACFPD	Chevrolet, Tahoe	2004	No Replace - No Reserve	N/A	Traning
SB-43473 (Automobiles/ SUV) SACFPD	Chevrolet, Tahoe	2011	Replace - No Reserve	2024	Marks B27
SB-45570 (Automobiles/ SUV) SACFPD	Chevrolet, Tahoe	2011	Replace - No Reserve		
SC-44162 (Command) SACFPD	Chevrolet, Tahoe	2013	Replace - No Reserve Sale in 2026	N/A	Back up BC
UTV-03736 (Rescue, Light) SACFPD	Tracker Off Road	2021			Training



TRAILER LIST

SACFD Trailers Unit #	Type	Year	Placed in Reserve Status		
SU-17681 (Trailers) SACFPD	Echo	2008			
SU-21447 (Trailers) SACFPD	Load Trail	2016			
SUT-12229 (Trailers) SACFPD	utility trailer	2021			
SUT-15221 (Trailers) SACFPD	utility trailer	2021			
SUT-07770 (Trailers) SACFPD	Draft Commander	2012			Shops
SUT-17681 (Trailers) SACFPD	Echo Flat Bed Utility	2016			
SUT-22413 (Trailers) SACFPD	PJ Flat Bed Utility	2021			
SUT-8040 (Trailers) SACFPD	Flat Bed Trailer	1993			
SUT-SS049 (Trailers) SACFPD	Smoke Trailer	1992			Prevention



APPARATUS LIST

SACFD	Type	Year	Placed in Reserve Status	Replace Unit	
SHM-00221 (Hazmat) SACFPD	GMC	1992			2022
SE-52183 (Engine) SACFPD	SPARTAN	2005		Anytime	Training
SR-56995 (Rescue, Heavy) SACFPD	SPARTAN	2007			2029
SE-10022 (Engine) SACFPD	Pierce	2009	Placed in reserve in 2020		
SE-10073 (Engine) SACFPD	Pierce	2009	Placed in reserve in 2019		2019
ST-10024 (Aerial) SACFPD	Pierce	2009	Placed in reserve in 2019		
SE-17655 (Engine) E22	Pierce	2017			
SE-17656 (Engine) E27	Pierce	2017	Placed in Reserve 2026		
ST-18503 (Aerial) T24	Pierce	2018	Placed in Reserve 2027		
ST-18504 (Aerial) T28	Pierce	2018	Placed in Reserve 2030		
SE-21214 (Engine) E-26	Pierce	2019	Placed in reserve in 2032		
SQ-25101 (Rescue, Light) SACFPD	Ford	2019			2029
SB-26668 (Brush)B24	Ford	2019			2034
SB-41190 (Brush) SACFPD	Ford	2019			2033

